A Study of an Enhanced Simulation Model for TOC Supply Chain Replenishment System under Capacity Constraint

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Abstract

The Theory of Constraints-supply chain replenishment system (TOC-SCRS) is a replenishment method of

the TOC supply chain solution and now being implemented by a growing number of companies. The performance

reported by the implemented companies includes reduction of inventory level, lead-time and

transportation costs and increasing forecast accuracy and customer service levels. However, when the

TOC-SCRS is applied in a plant or a central warehouse, the determination of reliable replenishment time

will encounter a conflict with the replenishment quantity, especially under the constraint of limited factory

capacity. An enhanced simulation replenishment model for TOC-SCRS under capacity constraint is

then developed. A numeric example and a sensitivity analysis are utilized to evaluate the application

of the proposed model. Employing this proposed methodology will facilitate a plant or a central warehouse

to successfully implement an effective TOC-SCRS.

Keyword: Supply chain management, Inventory replenishment, Theory of constraints (TOC), TOC supply chain replenishment system